# JAMES P. McSHANE, MBA

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#### Financial Management Support / Business Operations Analysis / Strategic & Collaborative Solutions

Experienced Cost Controller adept at structuring profitable business platforms to facilitate growth.

Delivers profit driven business models with proven adaptability in a variety of business environments.

Develops key cost metrics & recommendations for management to support optimal business decisions.

## **Experience**

#### **Consultant, Various**

7/2007 – Present

**Identified & Extracted Forensic Accounting Data, \$10M & provided expert services** including evaluation of business operations controls and fraud - SOX 404: \$30M, (Company Confidential), Newport Beach, CA.

**Provided Strategic Planning & Financial Modeling support** for two privately held Internet media business: - \$15M sales, Los Angeles, CA, one dedicated to delivering digital advertising, search engine optimization and point per click services across 35k web sites, the other engaged in lead generation.

- Supported Business Development aligning campaign revenue streams with respective program costs to ensure profit margin integrity and customer price point compliance.
- Developed Key Business Indicators to measure ongoing bid campaign profits for channel market segmentation ads, pay per click campaigns and lead generation statistics.
- Provided analysis and support for company advertising market value and web site penetration and profitability of packaged business program contracts.
- Prepared annual and long range business plans

**Provided Analytical Expertise** in addition to organizing, evaluating and presenting complex sales data for privately held cable advertising company: - (\$s N/A), Los Angeles, CA.

**Reviewed, analyzed and presented** SAP / Hyperion business data to company executives and peers: - \$1B, El Segundo, CA.

# EcoMedia, LLC - \$10M, Manhattan Beach, CA

2005 - 2007

**Controller** for start-up environmental marketing company partnering private businesses with cities and counties, promoting environmental business messages and employing alternative financial structure options

- Developed Key Business Indicators and management recommendations to support contractual commitments and enhance the company's strategic customer relationships.
- Provided Financial Analysis to establish and support unique business platform with complex contractual relationships among three principal businesses.
- Drove the optimization of Management Metrics Reporting & Accounting Processes / Procedures restructuring management financial reporting and accounting processes - optimized efficiency 300%, realigning two-thirds of accounting department hours to higher-valued uses.

### Photo Sciences, Inc. - \$10M, Torrance, CA

2003 - 2005

VP of Finance / Controller for high-tech manufacturing business based on mask technology.

- Developed Financial Modeling tool enhancing financial reporting processes to provide profitability by customer and profit center – reconciled to monthly financials.
- Helped turn-around weak business segments through cost cutting & revenue enhancement.

#### RSP - \$70M, Hawthorne, CA, a division of OSI Systems, Inc. \$500M

2002 - 2003

Division Controller of facility manufacturing airport security inspection equipment for FAA.

- Leveraged existing Business Partner relationships and lead world-wide business metrics correction team to effectuate \$500k in annual customer service contract improvements
- Created world class accounting department mentoring, cross-training & streamlined procedures
- Drove world-wide Implementation of ERP System designed to capitalize on strategic advantages

### Wareforce.com - \$200M, El Segundo, CA

2000 - 2002

Corporate Controller of publicly traded distribution and service company

- Utilized Financial Accounting Theory improving earnings 25%, resolving open audit issue and bringing accounting into GAAP compliance
- Structured & negotiated agreement with vendor, executives & peers generating \$3.2M in earnings
- Prepared quarterly and annual business plans and variance analysis

### Insync.Media - \$50M, Inglewood, CA

1998 - 2000

Controller of an e-commerce, digital asset-management & printing, company for entertainment industry

- Employed Cost Data to develop product pricing model, filling capacity and increasing incremental sales profits 75%
- Organized, evaluated and presented profit data by customer, by product line, by division from reconstructed financial statements

#### Symantec - \$2B, Cupertino, CA

1994 - 1998

Director, Financial Planning & Accounting for Quarterdeck, a software development division

- Led M&A integration program to assure complete business support of new product technologies while the company grew from \$35 million to \$250 million.
- Developed acquired technologies profitability tools to facilitate annual business planning resource allocation.

Controller, Peter Norton Division - \$250M a software development division

- Prepared Financial Analysis demonstrating the Norton division represented 20% of corporate revenue and 75% of corporate profits.
- Identified and promoted New Business Opportunities Developed business plan highlighting division profitability, winning business plan authorization of 100 new hires and 100% increase in division's marketing & advertising budgets.

### Education

UCLA / Bachelor of Economics, Business Analysis

Cal State University, Long Beach / Master of Business Administration, Accounting